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SKILLED CRAF I SIVIANSHIP

Dorie Lynn's Upholstery

FORMERLY OF OLMSTED TWP., OHIO 8466 W. PEORIA AVE., STE. #9 PEORIA, ARIZONA 85345

Arizona Corporation Commission 1200 W. Washington St. Phoenix, AZ 85007

ALL TYPES OF UPHOLSTERY

BUS. 623-842-9584

Re: Docket Numbers: E-01345A-16-0036 + E-01345A-16-0123

Dear Honorable Members of the Arizona Corporation Commission,

Summer in Arizona is the slow season for many of us. Small businesses, like Arizonans, know that summer months bring higher utility bills and this often causes people to reduce spending. As a small business owner, I am concerned about what an APS rate increase may do to my business.

I must increase efficiency through business practices and technology upgrades to reduce my costs and maintain my profits. This investment often comes as a sacrifice to my immediate margin in order to reap bigger profits in the future. APS is claiming that they need to increase our bills yet I am not convinced they have done all they can do to improve the efficiency of their own operations. I have no choice but to pay APS. There is no other utility I can choose. I am asking you to protect

small business owners and Arizonans and please do not allow APS to implement this unfair rate increase.

Thank you for your support,

Oonna) L. Bell

Arizona Corporation Commission
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